# Creating Value Investing in the Future



www.vimpelcom.com



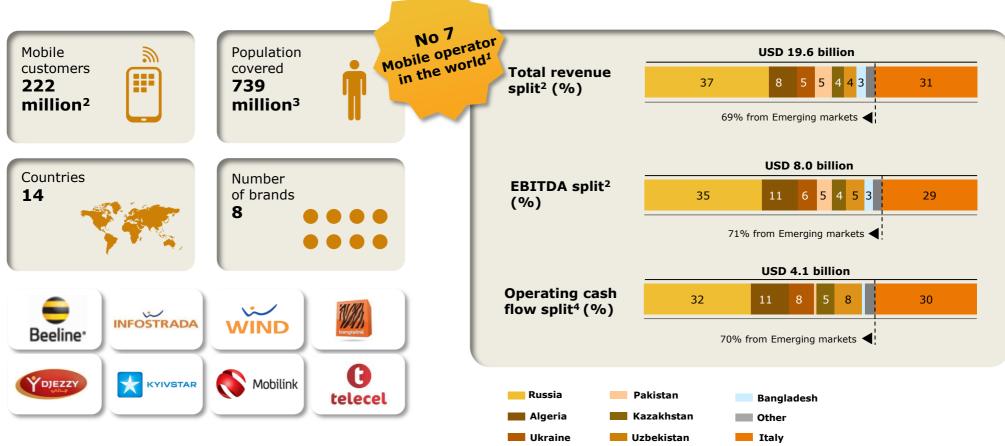
iPad App



Focusing Locally • Empowering People • Connecting Globally

### A well diversified leading international mobile operator

Headquartered in Amsterdam



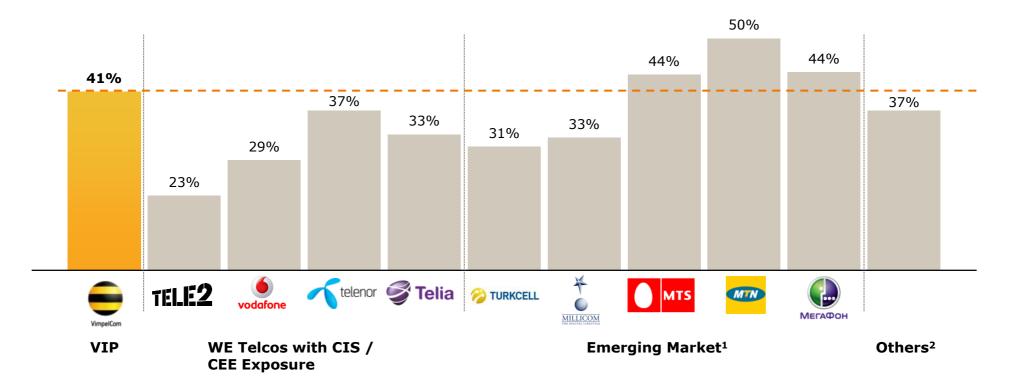
Based on consolidated mobile customers

Mobile customers as at FY14; Total revenue and EBITDA for the FY14

Population figures are provided by CIA - The World Factbook

### Strong EBITDA margin versus our global peers

#### **EBITDA Margin** (FY14)





<sup>&</sup>lt;sup>1</sup> 3Q14 LTM EBITDA Margin for MTS

<sup>3 &</sup>lt;sup>2</sup> Others include a sample of more than 80 listed telecom operators in Developed, Emerging and Mixed Markets

### Growth drivers

#### **External growth drivers**

- Customer growth from increase in mobile penetration
- Mobile data usage growth
- Continued emerging markets growth

### **VimpelCom's positioning**

- Leading player in growth markets with high quality networks
- Significant upsides in penetration and usage in key markets
- Best customer experience through simple and convenient service offerings
- Leading service propositions from a digital distribution platform
- Global partnership agreements in the new eco system







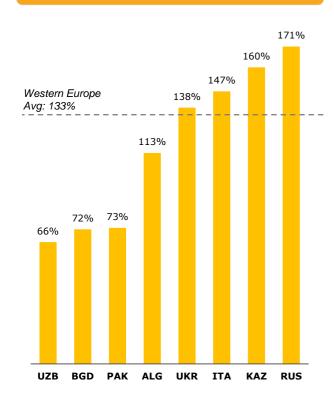


Well positioned to convert these drivers into value creation



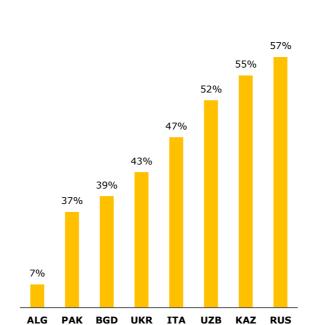
# Significant upside in terms of mobile penetration & data usage

#### Mobile Penetration<sup>1</sup> (%)

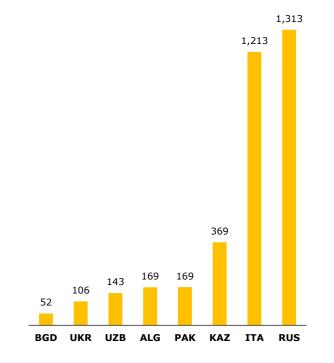


#### Mobile Data Penetration<sup>2</sup> (%)





#### Data Usage<sup>2</sup> (MB / User)



#### Notes



<sup>1.</sup> Mobile penetration is for the market, based on sim cards number. Sources: Analysys Mason Research, Pakistan Telecommunications Authority, Bangladesh Telecommunications Authority

<sup>&</sup>lt;sup>2</sup> Based on Company estimates 4Q'14, where mobile data penetration = data users (number of sims with data subscribed tariff plans) / mobile customers

### VimpelCom has an attractive emerging markets portfolio

#### 69% of revenue in emerging markets

Emerging market portfolio		
	FY14	
Revenues	USD 13.5 bn	
EBITDA <sup>1</sup>	USD 5.6 bn	
CAPEX excl. licenses	USD 2.9 bn	
Operating Cash Flow <sup>1</sup>	USD 2.7 bn	
Leverage <sup>2</sup>	1.2	

- Solid market positions in our seven major emerging markets:
  - #1 in 4 (UKR, ALG, PAK, UZB)
  - #2 in 2 (BAN, KAZ)
  - #3 in 1 (RUS)
- Strong cash flow generation
- Low leverage



<sup>&</sup>lt;sup>1</sup> Excluding one-off charges related to the Algeria resolution and Uzbekistan fixed assets write-offs; Operating cash flow = EBITDA - CAPEX

<sup>&</sup>lt;sup>2</sup> Net Debt / FY14 EBITDA

### Delivered on 2014 targets

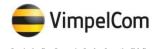
	Targets <sup>1</sup> 2014	Actuals 2014
Revenue	Low to mid single digit decline YoY	-4% YoY
EBITDA	Low to mid single digit decline YoY	-6% YoY
Leverage (Net Debt / EBITDA)	~2.4x	2.5x
CAPEX excl. licenses / Revenue	~21%	20%



### Recent strategic highlights

- Algeria transaction signed and closed
- Portfolio clean up almost complete
- Improved capital structure with USD 21 billion in financing activities in 2014
- USD 0.5 billion annualized net income enhancement from refinancing of Italy and use of proceeds from Algeria
- Russia performance improving during 2014
- Successful investments in high-speed data networks and a more customer centric organization, leading to improving trends in most OpCo's





### Successful investment in high-speed networks

#### Russia:

- Leading NPS in mobile Internet in 4Q14
- Accelerated roll out and network sharing agreement on 4G/LTE

#### Italy:

97% coverage HSPA+ & 37% coverage 4G/LTE

#### Africa & Asia:

- 3G launched and 21 regions covered in Algeria
- 2G network modernization completed and 3G roll out in Pakistan
- Widest 3G network in Bangladesh

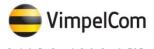
#### **Ukraine:**

Network is 3G ready; 3G license awarded

#### Kazakhstan:

High quality 3G network in Kazakhstan

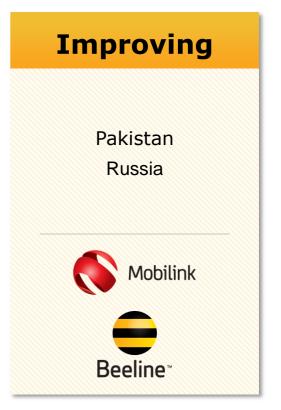




### Leading in customer experience









### FY14 Financial highlights

#### Service revenue

(USD billion)

18.7

- 4% organic<sup>2</sup> YoY
- 13% reported YoY

#### **Net loss**

(USD million)

691

+74% YoY

- Revenue declined 4% YoY organically, well within the FY14 target
- EBITDA declined 6% organically, in line with FY14 target
- Solid EBITDA margin
- Net loss mainly due to USD 1 billion of non-cash impairments and currency headwinds

#### **EBITDA**

(USD billion)

8.0

- 6% organic<sup>2</sup> YoY
- 4% reported YoY

#### EBITDA margin<sup>1</sup>

(%)

40.6

+4.0 p.p. YoY

- 1. EBITDA margin is EBITDA divided by total revenue; EBITDA and EBITDA margin are non-GAAP financial measures reconciliations are included in the Appendix
- 2. Revenue and EBITDA organic growth are non-GAAP financial measures that exclude the effect of foreign currency translation and certain items such as liquidations and disposals



### FY14 Income statement

JSD million	FY14	FY13	YoY	
Revenue	19,627	22,546	-13%	•
of which service revenue	18,725	21,529	-13%	
EBITDA	7,970	8,260	-4%	
EBITDA Margin	40.6%	36.6%	4.0 pp	
D&A <sup>2</sup>	(4,392)	(4,941)	-11%	
Impairment loss	(992)	(2,973)	-67%	
EBIT	2,586	346	n.m.	
Financial expenses	(1,972)	(2,059)	-4%	
FOREX and Other	(795)	(311)	n.m.	
Profit before tax	(181)	(2,024)	91%	
Tax	(722)	(2,064)	-65%	
Non-controlling interest	212	1,463	-86%	
Net income <sup>1</sup>	(691)	(2,625)	74%	

- 1. Net income attributable to VimpelCom shareholders
- 2. Including loss on disposals

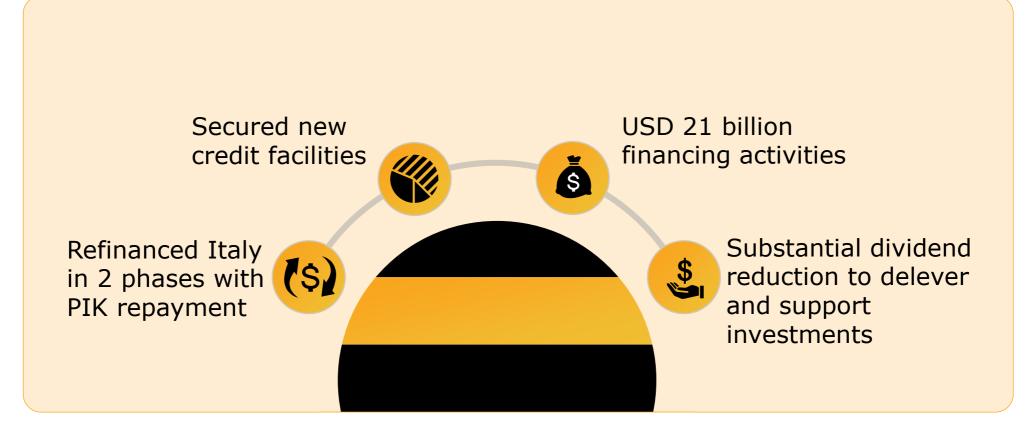


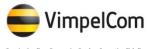
### FY14 Cash flow statement

USD million	FY14	FY13	YoY
EBITDA	7,970	8,260	-4%
Changes in working capital and other	150	1,403	-89%
Net interest paid	(2,111)	(2,047)	3%
Income tax paid	(730)	(1,265)	-42%
Net cash from operating activities	5,279	6,351	-17%
Purchase of assets	(4,467)	(3,915)	14%
Inflow from asset disposals and deposits and other	490	(298)	n.m.
Net cash used in investing activities	(3,977)	(4,213)	-6%
Net cash from financing activities	1,329	(2,575)	n.m.
Net increase in cash and cash			
equivalents	2,631	(437)	n.m.

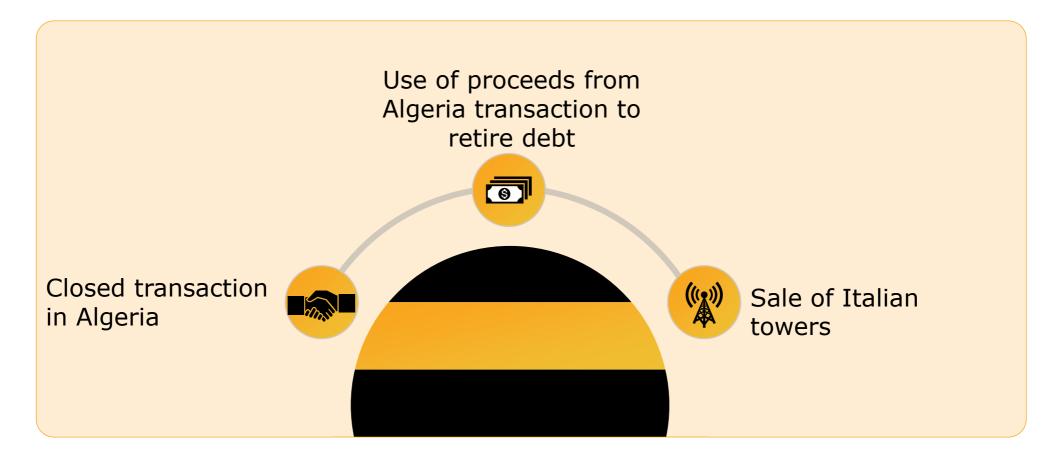


### Capital structure optimization: 2014 progress





### Capital structure optimization: Actions 1Q15

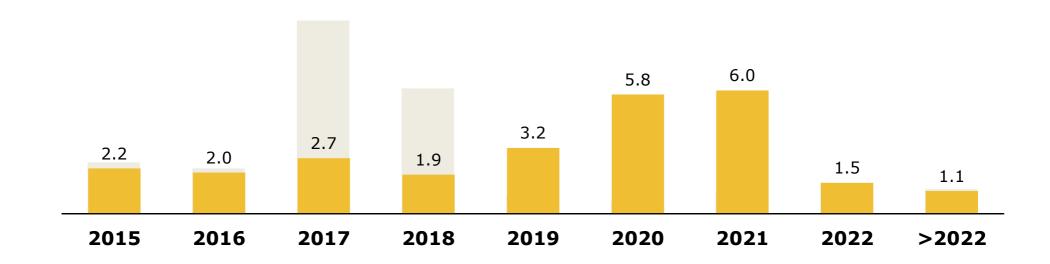




### Capital structure optimization: Significantly improved debt maturity schedule

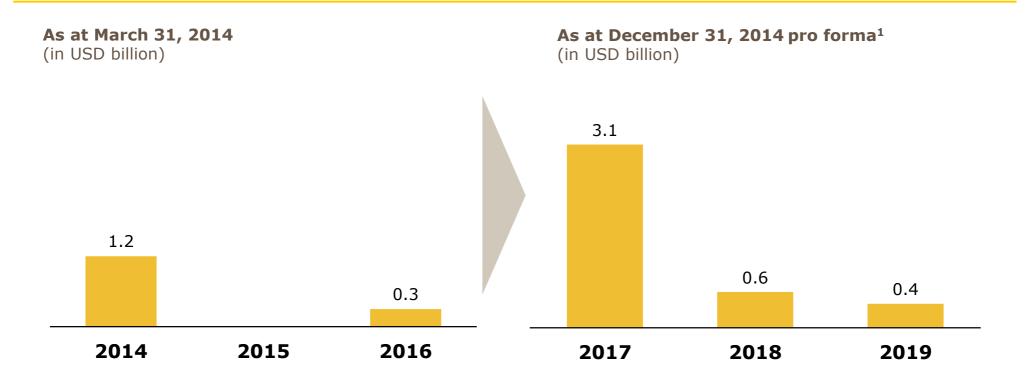
As at December 31, 2014 (in USD billion)

#### **Group debt maturity schedule**





# Capital structure optimization: Increased credit facilities

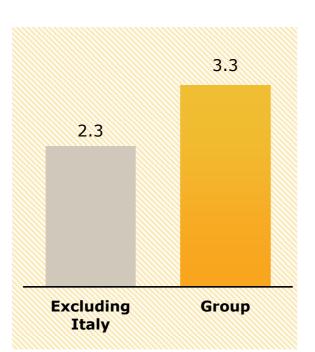




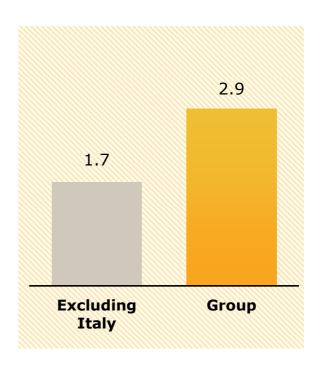
### Capital structure optimization: Reduced gross debt and leverage

#### **Gross debt / EBITDA**

**December 31, 2014** 



#### December 31, 2014 pro forma<sup>1</sup>

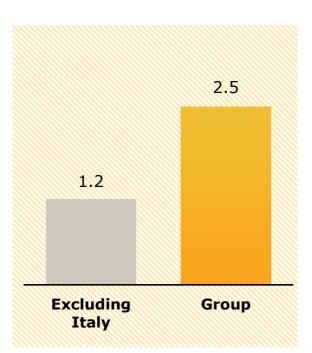




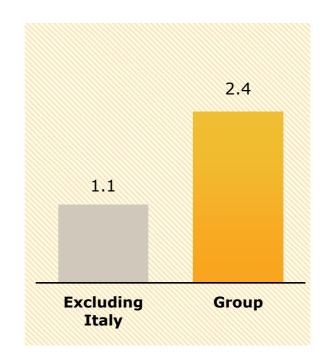
### Capital structure optimization: Reduced net debt and leverage

#### **Net debt / EBITDA**

**December 31, 2014** 



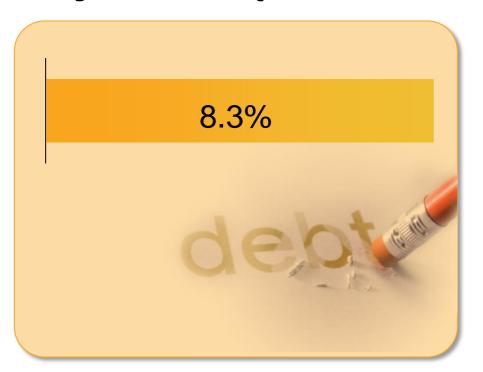
#### December 31, 2014 pro forma<sup>1</sup>





### Significantly reduced the cost of debt

#### Average cost of debt 1Q14



#### Average cost of debt 4Q14





### Cash flow enhancing from financing improvements

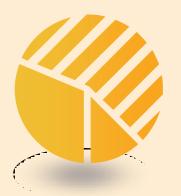




### Significant financing improvements

Delivering on promises announced on the A&I day 2014:

- USD 21 billion of finance activities in FY14
- Improved maturity schedule
- Increased credit facilities and liquidity
- Average cost of debt substantially reduced



With a strong cash position as at 4Q14, additional financial facilities, no major refinancing obligations until 2020 and robust cash flow generation,

VimpelCom is fully financed



### Targets 2015

	Targets 2015 <sup>1</sup>
Service Revenue	Flat to low single digit decline YoY
EBITDA Margin	Flat to minus one p.p. YoY
EPS <sup>2</sup>	USD 0.35 - 0.40
CAPEX / Revenue	~20%
Leverage (Net Debt / EBITDA)	~3.2x
Excl. Italy	~1.7x

<sup>1.</sup> The annual targets for 2015 assume constant currency, no major regulatory changes, no change to the asset portfolio and no major macro-economic changes

<sup>2.</sup> EPS at constant currency and stable fair value of derivatives, excluding exceptional charges such as impairment charges, restructuring charges, litigation and settlements, impact of M&A transactions, other one-off charges and constant number of shares



### Conclusion

- Delivered on 2014 targets in a challenging environment
- Reported results 2014 impacted by currency headwinds
- Closed Algeria
- Significantly improved capital structure
- Successful investments in high speed networks
- Building a more customer centric organization
- Solid mobile customer growth





# Appendices



# VimpelCom Analyst & Investor site visit Georgia and Kazakhstan

March 31, 2015

**Tbilisi, Georgia** 

Presentations by Head of BU CIS and local management

**April 1, 2015** 

Almaty, Kazakhstan

Presentations by local management





### Financial calendar 2015 – accelerating reporting

	2015 <sup>1</sup>	
A&I site visit Georgia and Kazakhstan	March 31 – April 1	
1Q15 results	May 13	
A&I site visit Russia	July 8	
2Q15 results (analyst meeting in London)	August 6	
A&I Conference (London)	October 8 - 9	
3Q15 results	November 6	



# **Business Units Performance 4Q14**



### Business dashboard 4Q14

YoY dynamics

Russia			
Revenue	5%	RUB 73.9 bn	EBITDA
EBITDA	(5%)	RUB 27.0 bn	margin 36.6%
Mobile Customers	1%	57 mln	
Mobile ARPU	(1%)	RUB 325	

Italy			
Revenue	(9%)	EUR 1.1 bn	EBITDA
EBITDA	(16%)	EUR 0.4 bn	margin 37.3%
Mobile Customers	(3%)	22 mln	
Mobile ARPU	(4%)	EUR 11	

Total re	Russia Italy		
35	31	9 5 6 4 4 3	Algeria Ukraine
EBI	Pakistan  Kazakhstan		
			Kuzukiistuii

Ukraine			
Revenue	(2%)	UAH 3.1 bn	EBITDA
EBITDA	(12%)	UAH 1.3 bn	margin 42.3%
Mobile Customers	2%	26 mln	
Mobile ARPU	(1%)	UAH 36	

Kazakhstan			
Revenue	4%	KZT 35.0 bn	EBITDA
EBITDA	(13%)	KZT 14.1 bn	margin 40.2%
Mobile Customers	7%	10 mln	
Mobile ARPU	(6%)	KZT 1,041	

Uzbekistan			
Revenue	7%	USD 186 mln	EBITDA
EBITDA	2%	USD 115 mln	margin 61.6%
Mobile Customers	1%	11 mln	
Mobile ARPU	6%	USD 6	

Algeria			
Revenue	(6%)	DZD 34 bn	EBITDA
EBITDA	(22%)	DZD 17 bn	margin 49.8%
Mobile Customers	5%	18 mln	
Mobile ARPU	(12%)	DZD 610	

Pakistan			
Revenue	(1%)	PKR 26 bn	EBITDA
EBITDA	6%	PKR 10 bn	margin 41.5%
Mobile Customers	2%	39 mln	
Mobile ARPU	(7%)	PKR 204	

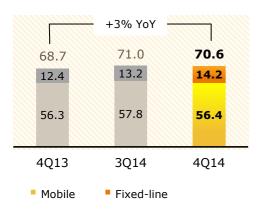
Bangladesh			
Revenue	14%	BDT 11 bn	EBITDA
EBITDA	38%	BDT 5 bn	margin 40.8%
Mobile Customers	7%	31 mln	
Mobile ARPU	10%	BDT 122	



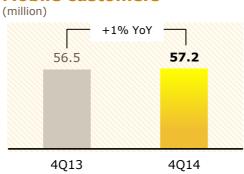
### Russia: Delivering on plans

**RUB BILLION, UNLESS STATED OTHERWISE** 

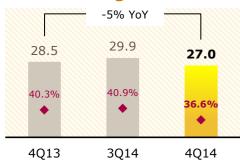
#### Service revenue



#### **Mobile customers**



### EBITDA and EBITDA margin



### CAPEX/revenue



- Increasing NPS and improving churn led to the first YoY increase in service revenue and mobile customers since 3Q13
- Improvement in annualized churn of 10 p.p. YoY
- Mobile data revenue grew 20% YoY
- EBITDA margin decreased 3.7 p.p. mainly due to negative effect of ruble weakness on costs. Excluding currency headwinds, EBITDA would have been stable
- FY14 CAPEX/Revenue of 22%, in line with target
- Expected continued pressure from challenging environment



### Russia: Continued adjustments to a new reality



## FOREX management

- Hedged all USD cash costs for the first six months
- Renegotiated FOREX denominated contracts for equipment, rental and IT



# 4G/LTE network sharing

- ~3,000 base stations in 36 regions
- Substantial savings in construction costs
- Acceleration of the availability of 4G/LTE services to Beeline customers
- 4G/LTE offering in 46 regions at YE14,
   +21 in 4Q14



# **Cost and asset efficiency program**

 Optimization and increasing efficiencies of G&A, utilities, network maintenance, warehousing and site rental

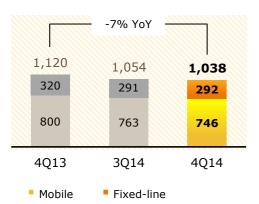


### Italy: Solid performance in a challenging market

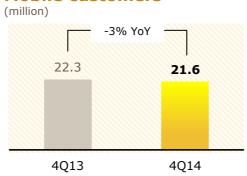
**EUR MILLION, UNLESS STATED OTHERWISE** 

#### Service revenue

**EBITDA** and



#### **Mobile customers**



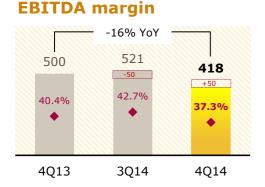
YoY; underlying decline of 5% YoY

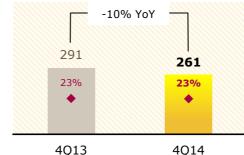
• Service revenue trend improving

Total revenue of EUR 1.1 billion, down 9%

- Service revenue trend improving
- Solid data revenue growth: mobile broadband up 16% YoY and fixed broadband up 4% YoY
- Mobile broadband customer base increased 16% YoY to over 10 million users
- EBITDA at EUR 418 million, down 6.5%
   YoY on an underlying<sup>1</sup> basis, with YoY trend improving sequentially
- Market expected to continue to stabilize











### Italy: Preparing for the future



## WIND digital transformation

 WIND Digital innovative offering with customer interaction exclusively through digital channels



#### "Digital Home & Life"

- WIND closer to its customer through "Digital Home & Life" concept
- WIND customers can choose and buy new devices integrating electrical devices in a house with each other



# Capital and cost efficiency

- Innovative insourcing and productivity increase plan launched in 2014 that will provide significant savings in 2015
- Tower sale

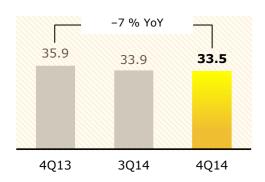


### Algeria: Transaction kick starts transformation

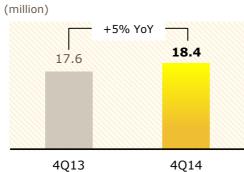
DZD BILLION, UNLESS STATED OTHERWISE

#### Service revenue

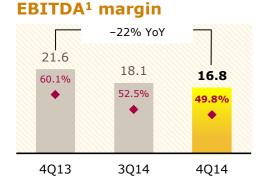
EBITDA<sup>1</sup> and

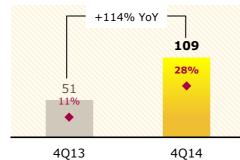


#### **Mobile customers**



## CAPEX and CAPEX/revenue





- Djezzy is the leader in a very attractive growth market, with a strong local partner
- Launch of 3G fueled strong competition
- Strong mobile data revenue growth since launch of 3G
- Djezzy initiated a transformation program
  - Improved commercial offerings
  - Increased investments in 2G and 3G
- Results expected to remain under pressure in 2015

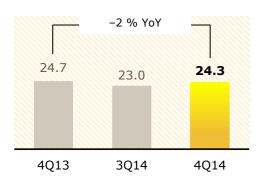




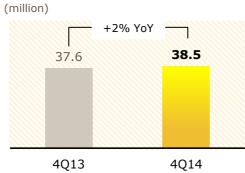
### Pakistan: Network modernization completed

PKR BILLION, UNLESS STATED OTHERWISE

#### Service revenue



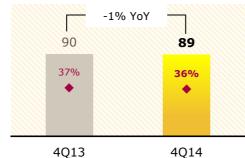
#### **Mobile customers**



### EBITDA and EBITDA margin



CAPEX and CAPEX/revenue



- Secured leading customer market share
- Service revenue decreased due to transparent VAS charging and price competition in voice
- EBITDA up 6% YoY mainly due to oneoff adjustment in 4Q13
- Invested in mobile data network and 2G network modernization
- Fastest 3G roll out and the first to reach 2 million 3G customers

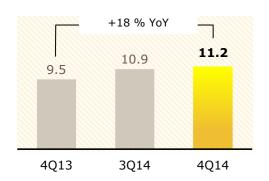




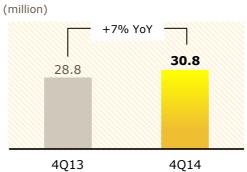
### Bangladesh: Market position continued to improve

BDT BILLION, UNLESS STATED OTHERWISE

#### Service revenue



#### **Mobile customers**

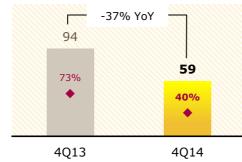


- Continued double digit revenue growth YoY
- EBITDA increased 38% YoY driven by revenue growth and savings
- Banglalink maintained its leading NPS
- Banglalink has widest 3G network in the country

### EBITDA and EBITDA margin



## **CAPEX and CAPEX/revenue**



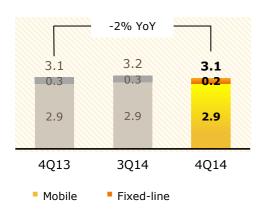




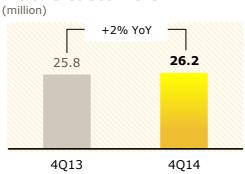
## Ukraine: Good progress of transformation program

**UAH BILLION, UNLESS STATED OTHERWISE** 

#### Service revenue

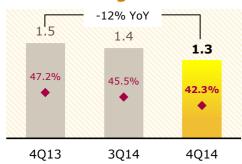


### **Mobile customers**

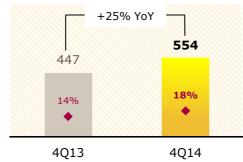


- # 1 position in NPS leading to substantial YoY improvement in churn and increase in customer base
- Mobile data revenue growth 7% YoY
- EBITDA margin declined mainly due to external factors
- Kyivstar awarded 3G license
- Environment expected to remain challenging

# EBITDA and EBITDA margin



# CAPEX and CAPEX/revenue



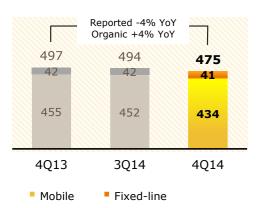




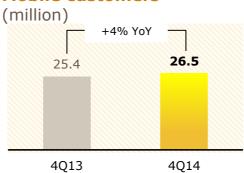
### CIS<sup>1</sup>: Continued solid results

**USD MILLION, UNLESS STATED OTHERWISE** 

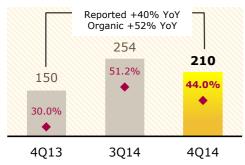
#### Service revenue



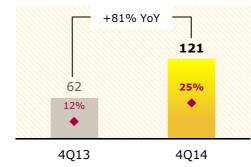
#### **Mobile customers**



# EBITDA<sup>2</sup> and EBITDA<sup>2</sup> margin



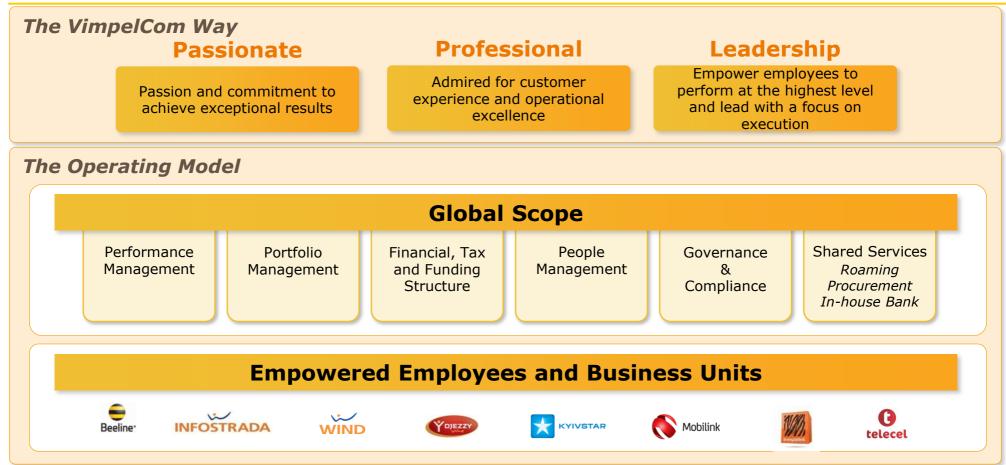
# CAPEX and CAPEX/revenue



- Increased YoY market shares in 5 countries
- Mobile service revenue increased organically 4% YoY due to strong growth in Uzbekistan and solid growth in Kazakhstan
- Mobile data revenue growth of 24% YoY
- Mobile customers increased by 1.1 million YoY, growing in all operations
- EBITDA impacted by one-off charges. Underlying organic growth 3% YoY;
   EBITDA margin excluding one-off charges would have been 48.8%



## Achieving business excellence





## Group value add





Capex synergies











## Sharing best practices

MNP experiences

**Store design** 

eBusiness: self-care harmonization

B2B campuses

Sales incentive schemes

Customer experience programs

Learnings from 3G and LTE launches

Call centre processes



## VimpelCom Ltd. ownership structure\*

Shareholder	Total Economic Common DRs and shares	% Economic rights	Preferred shares	Total voting DRs and shares	% of voting rights
Free Float	189 579 732	10.8%	-	189 579 732	9.1%
Telenor <sup>(1)</sup>	580 578 840	33.0%	305 000 000	885 578 840	43.0%
LetterOne <sup>(2)</sup>	986 572 563	56.2%	-	986 572 563	47.9%
Total	1 756 731 135	100%	305 000 000	2 061 731 135	100%

<sup>\*</sup> Certain amounts and percentages that appear in this table have been subject to rounding adjustments. As a result, certain numerical figures shown as totals may not be exact arithmetic aggregations of the figures that precede or follow them.

<sup>(2)</sup> As reported on Schedule 13D, Amendment No. 15, filed on February 19, 2014, by Altimo Coöperatief with the SEC, Altimo Coöperatief was (as of the date of filing) the beneficial owner of 986,572,563 common shares. LetterOne Holding S.A. ("LetterOne") indirectly holds 100% of the membership interests in Altimo Coöperatief and, in such capacity, may be deemed to be the beneficial owner of the common shares held for the account of Altimo Coöperatief. LetterOne is a Luxembourg company, with its principal business to function as a holding company.



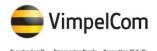
<sup>(1)</sup> As reported on Schedule 13D, Amendment No. 27, filed on June 11, 2014, by Telenor East Holdings II AS with the SEC, Telenor East Holdings II AS is the beneficial owner of 580,578,840 common shares and 305,000,000 preferred shares.

## Dividend policy to support deleverage and investments

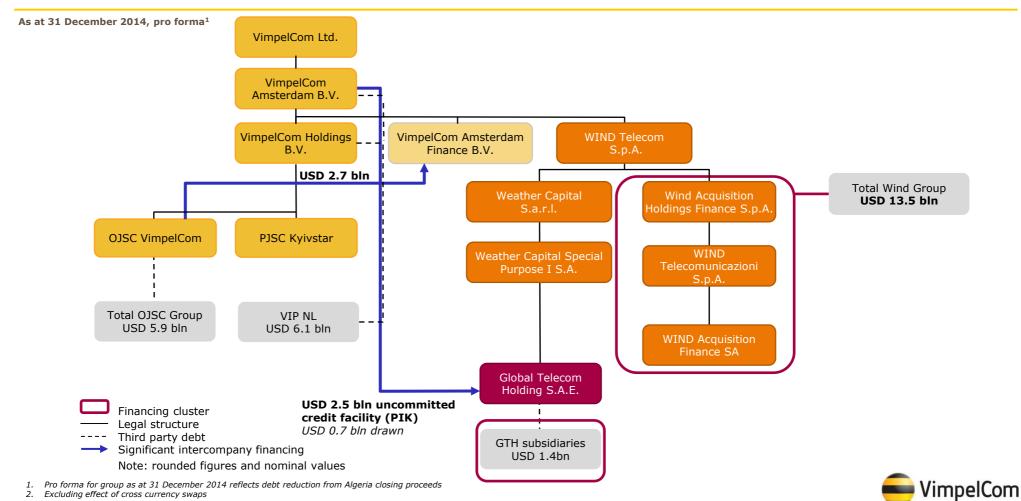
More long-term value in deleveraging and investing in high quality, 3G and 4G networks to capture high mobile data growth

Dividends of 3.5 US cents per share per annum until targeted leverage of less than 2.0 net debt / EBITDA achieved





## Financing structure



# Debt by entity

As at 31 December 2014, in USD billion

Outstanding debt	Type of debt/lender						
Entity	Bonds	Loans	RCF	Vendor Financing	Other	Total	
VimpelCom Holdings B.V.	3,813					3,813	
VimpelCom Amsterdam B.V.		1,000	500	752		2,252	
OJSC VimpelCom	4,078	1,583		207	45	5,913	
WIND Telecomunicazioni S.p.A.		2,562	121		45	2,728	
WIND Acquisition Finance S.A.	10,785					10,785	
Pakistan Mobile Communications Limited	22	387			2	411	
Banglalink Digital Communications Ltd.	300	148		4	0	452	
Omnium Telecom Algeria S.p.A.				47	1	47	
Others		19		8	14	41	
Total	18,998	5,699	621	1,018	106	26,442	



### Credit facilities

### **USD 6.2 bn credit facilities arranged in FY14:**

Financing	
VIP Holdings	USD 1.8 billion RCF USD 1.0 billion CF AlfaBank USD 1.0 billion VF CDB/BoC
OJSC VimpelCom	USD 0.8 billion Sberbank loan and RCF
WIND	USD 0.3 billion RCF
PMCL	USD 0.4 billion new funding
Algeria	USD 0.9 billion CF syndicate

### Available RCF headroom at the end 2014:

VimpelCom	USD 1.3 billion
OJSC VimpelCom	USD 0.3 billion (RUB 15 billion)
WIND	USD 0.6 billion (EUR 0.5 billion)

### Available VF/CF headroom at the end 2014:

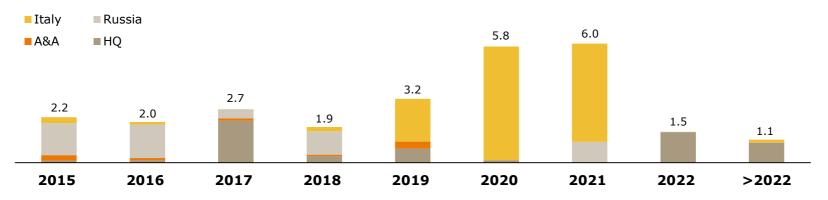
VimpelCom – CDB/BoC	USD 1.0 billion
Algeria - syndicate	USD 0.9 billion (DZD 82 billion)



## Debt maturity profile

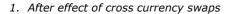
As at 31 December 2014, in USD billion

### **Group debt maturity schedule by Business Units**



### Group debt maturity schedule by currency<sup>1</sup>

	2015	2016	2017	2018	2019	2020	2021	2022	>2022	
EUR	0.2	0.1	0.0	0.3	2.1	5.5	4.6	0.0	0.1	50%
USD	0.2	1.2	2.1	1.1	1.0	0.1	1.0	1.5	1.0	36%
RUB	1.6	0.6	0.5	0.4	0.0	0.0	0.0	0.0	0.0	12%
Other	0.2	0.1	0.1	0.1	0.0	0.0	0.0	-	-	2%

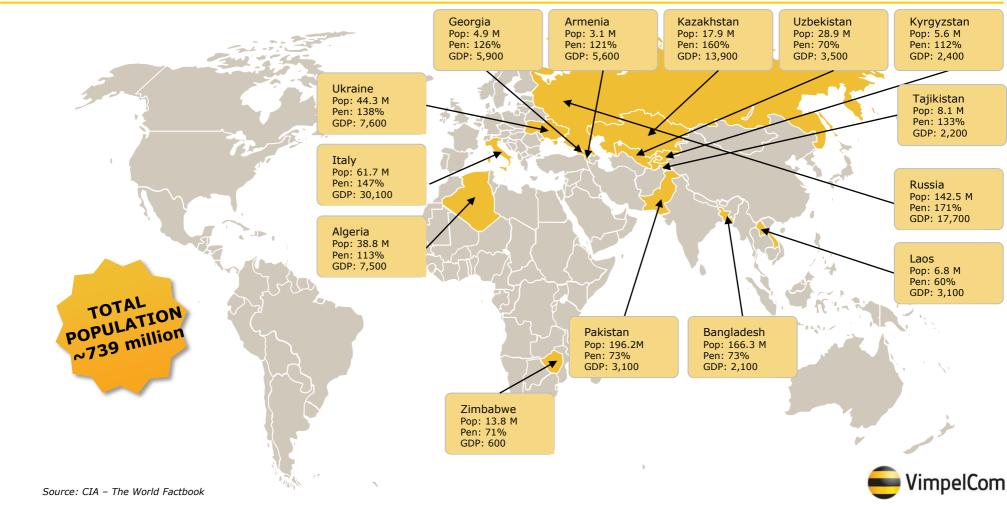




# **Market Overviews**



## A truly international telecoms operator



## Competitive situation and market trends - Russia

#### Mobile<sup>1</sup>

- ~ 90% pre-paid market
- ~ 171% penetration
- 3 major players (Megafon, MTS and VimpelCom) with comparable market shares
- 2014: 4G/LTE launched in 46 regions

#### Fixed<sup>1</sup>

- Rostelecom is still dominant market leader (~42 % subs market share incl. daughter companies)
- Voice traffic declining due to fixed-to-mobile substitution

1.3

2013

0.6

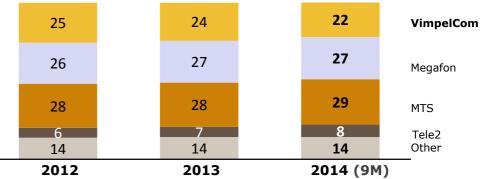
2014E

-1.5

2015E

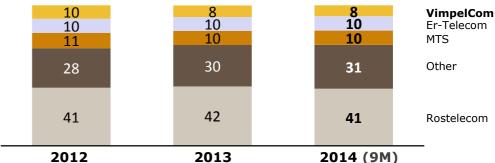
Residential broadband penetration ~50%

# Mobile Market Share<sup>1</sup> (on service revenue), %



### Fixed Broadband Market Share<sup>1</sup>

(on subs), %



GDP trend<sup>2</sup>

%

4.3

2011

3.4

2012



<sup>&</sup>lt;sup>1</sup> Source: Informa

<sup>50 &</sup>lt;sup>2</sup> Source: RosStat, Ministry of Economic Development of Russia

## Competitive situation and market trends - Italy

#### **Mobile**

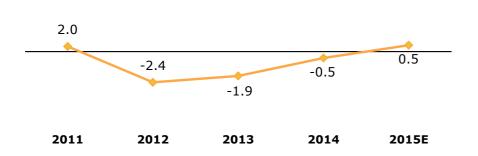
- ~ 79 % pre-paid market
- ~ 147% penetration
- 4 major players: TIM, Vodafone, WIND and H3G
- 31% smartphone penetration on SIM cards

#### **Fixed**

- Telecom Italia still the incumbent
- Ultra broadband penetration on total lines above 30MbpS ~ 29%
- Fixed to mobile substitution

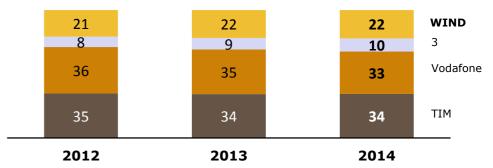
#### **GDP** trend<sup>3</sup>

%



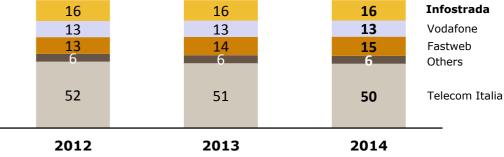
#### Mobile Market Share<sup>1</sup>

(on revenue), %



#### Fixed Broadband Market Share<sup>2</sup>

(on lines), %



- Source: from official declaration; excluding MVNO
- 2. Source: from official declaration
- 3. Source: ISTAT (Nov'14)



## Competitive situation and market trends - Ukraine

#### **Mobile**

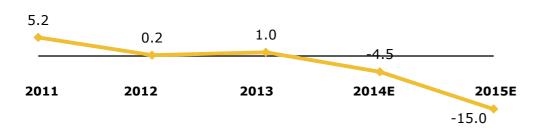
- Major players are Kyivstar, MTS and Astelit ("Life" brand)
- Kyivstar is the leading integrated operator with #1 in mobile and #2 in fixed residential broadband
- Penetration ~138%, ~87% pre-paid market
- Bundled pricing with high MOU of ~500
- In February 2015 3G licenses were awarded

#### **Fixed**

- Major competitors: Ukrtelecom (incumbent), Volia, Vega, Datagroup
- Fixed broadband fragmented market with potential for consolidation

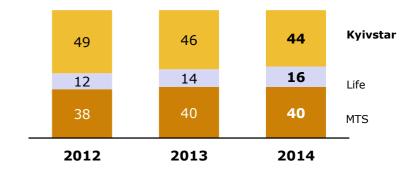
#### **GDP** trend<sup>1</sup>

%



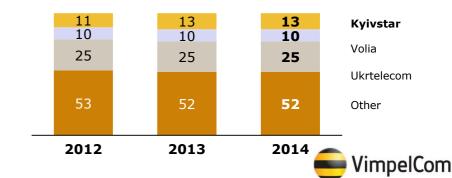
### **Mobile Market Share**

(on revenue), %



#### **Fixed Broadband Market Share**

(on revenue), %



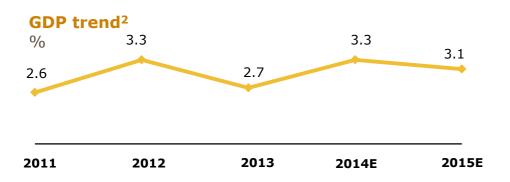
## Competitive situation and market trends - Algeria

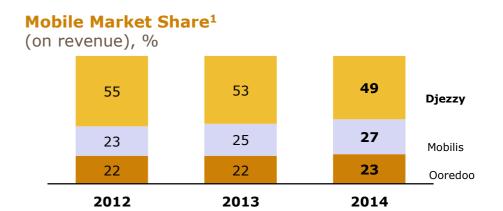
#### **Macro Environment:**

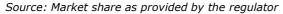
- Government, trade and agricultural sectors account for over 60% of GDP
- 28% of the population is under 15 years old

#### Mobile:

- 113% penetration
- 3 market players
- 3G launched







2 Source: World Bank



## Competitive situation and market trends - Pakistan

#### **Macro Environment:**

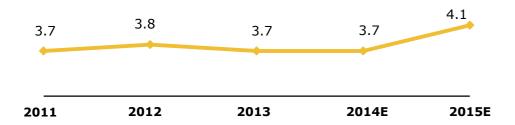
- Power shortfalls persist
- 34% of the population under 15 years old
- New government working on achieving political stability and economic reform

#### Mobile:

- 73% penetration
- 5 market players
- 3G launched

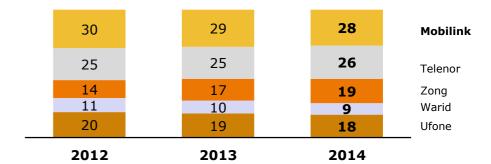
#### **GDP** trend<sup>2</sup>

%



### **Mobile Market Share<sup>1</sup>**

(on revenue), %





Source: Regulator's website

<sup>2</sup> Source: World Bank

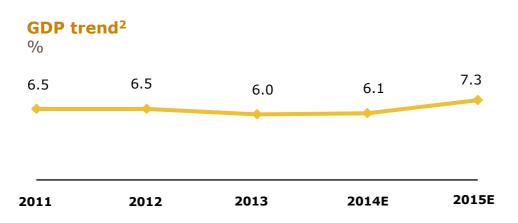
## Competitive situation and market trends - Bangladesh

#### **Macro Environment:**

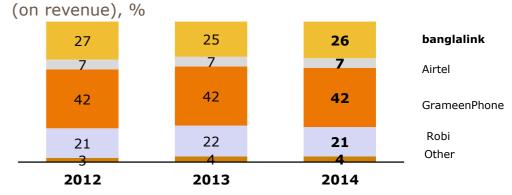
- The world's highest population density
- 33% of the population under 15 years old
- Elections and political instability

#### **Mobile:**

- 73% penetration
- 3 main players in the market
- 3G launched



### **Mobile Market Share<sup>1</sup>**



Source: Company's estimations
Source: Bangladesh Governments Statistics



## Competitive situation and market trends - Kazakhstan

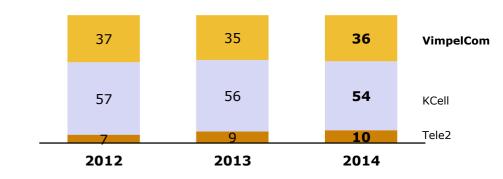
#### Mobile<sup>1</sup>

- 160% penetration
- 2 major players (VimpelCom, KCell) with cumulative MS 90%, 3<sup>d</sup> player is discounter (Tele2)
- 3G launched by all players, 4G network introduced only by Altel (government owned)

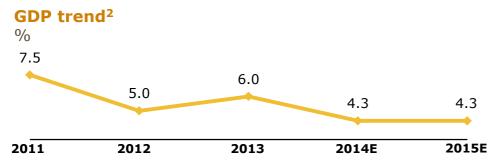
#### Fixed<sup>3</sup>

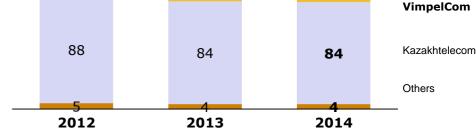
- Residential broadband is the main revenue growth contributor to the fixed market
- Residential broadband penetration ~30% and still growing
- Kazakhtelecom is still dominant incumbent (with ~84 % subs market share)
- Voice is expected to decrease due to FMS and voice over broadband substitutes

# Mobile Market Share<sup>1</sup> (on revenue), %



# Fixed Broadband Market Share<sup>3</sup> (on subs), %





12

- Source: Official publications (Beeline revenue is calculated as mobile standalone)
- 6 2 Source: National Statistic Committee
  - 3 Source: Delta Partners analyses



12

57

## Competitive situation and market trends - Uzbekistan

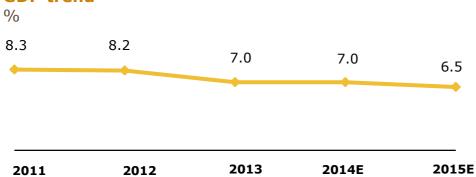
#### **Mobile**

- 70% penetration
- 2 major players: VimpelCom, UCell, MTS entrance in Dec'14
- 3G launched by two operators
- First commercial launch of 4G/LTE in Uzbekistan in September 2014

#### **Fixed**

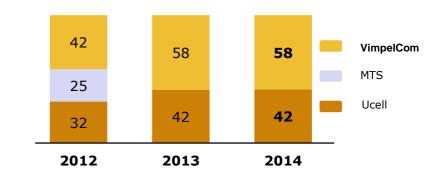
Uzbektelecom is still dominant incumbent (with ~98 % subs market share)

#### GDP trend<sup>1</sup>



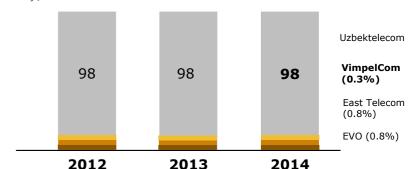
### **Mobile Market Share<sup>2</sup>**

(on revenue), %



### **Fixed Broadband Market Share<sup>3</sup>**

(on subs), %



Source: www.imf.org

<sup>&</sup>lt;sup>2</sup> Source: www.vimpelco<u>m.com</u>, <u>www.mts.ru</u>, www.teliasonera.com

<sup>&</sup>lt;sup>3</sup> Source: Local estimation

## Competitive situation in rest of CIS

#### **Tajikistan**

- 4 competitors: Beeline 4<sup>th</sup>, Babilon Mobile1<sup>st</sup>, Tcell (TeliaSonera) 2<sup>nd</sup>, MegaFon 3<sup>rd</sup>
- First 3G operations in CIS, low data usage, collaboration with BU Russia for migrant customers



#### Kyrgyzstan

- 3 competitors: Beeline 1<sup>st</sup>, Alfa Telecom (MegaFon) 2<sup>nd</sup>, O! 3<sup>rd</sup>
- 3G developing fast, leader in growth and EBITDA margin



#### Armenia

- 3 international competitors: Beeline 2<sup>nd</sup>, Vivacell (MTS) 1<sup>st</sup>, Orange 3<sup>rd</sup>
- · 3G license
- Beeline fixed monopoly, stagnating voice, ADSL as fixed BB, growing competition urges for FTTx



#### Georgia

- 3 competitors: Beeline 3<sup>rd</sup>, GeoCell (TeliaSonera) 1<sup>st</sup> and MagtiCom 2<sup>nd</sup>
- 3G operations by competitors, 80+% coverage, liberal economy
- 4G/LTE awarded





# Reconciliation Tables and Forex



### Forex sensitivities

### **FOREX translation sensitivities on Group level**

			FOREX sensitivities <sup>1</sup>			
USD billion FY14			RUB vs. USD +/-10%	EUR vs. USD +/-10%	UAH vs. USD +/-10%	
Revenue	19.6	Average	4%	3%	0.5%	
EBITDA	8.0	FOREX	4%	3%	0.6%	
Gross Debt	26.4	Year-end	1%	5%	n.a.	
Net Debt	20.0	FOREX	1%	5%	n.a.	





# FOREX rates used in annual targets for 2015

		Currency	FX rates versus USD
•	Algeria	DZD	92.0
	Armenia	AMD	415.0
	Bangladesh	BDT	79.0
p)d	Egypt	EGP	7.5
***	Georgia	GEL	1.8
	Italy	EUR	0.91
	Kazakhstan	KZT	190.0
6	Kyrgyzstan	KGS	55.0
C	Pakistan	PKR	105.0
	Russia	RUB	70.0
	Ukraine	UAH	25.0



# Revenue and EBITDA development in 4Q14 and FY14

#### 4Q 2014 vs 4Q 2013

Business Units	
	Russia
	Italy
	Africa & Asia
	Ukraine
	CIS
	Total

Revenue					
Organic	FX and others	Reported			
3%	(30%)	(27%)			
(9%)	(8%)	(17%)			
(5%)	(4%)	(9%)			
(2%)	(43%)	(45%)			
4%	(9%)	(5%)			
(3%)	(18%)	(21%)			

EBITDA					
Organic	FX and others	Reported			
(0%)	(34%)	(34%)			
(16%)	(7%)	(23%)			
(19%)	(2%)	(21%)			
(12%)	(39%)	(51%)			
52%	(12%)	40%			
(8%)	66%	58%			

#### FY 2014 vs FY 2013

<b>Business Units</b>	
	Russia
	Italy
	Africa & Asia
	Ukraine
	CIS
	Total

Revenue			
Organic	FX and others	Reported	
(4%)	(14%)	(18%)	
(7%)	0%	(7%)	
(4%)	0%	(4%)	
(5%)	(29%)	(34%)	
4%	(8%)	(4%)	
(4%)	(9%)	(13%)	

EB:		
Organic	FX and others	Reported
(6%)	(16%)	(22%)
(7%)	0%	(7%)
(11%)	(1%)	(12%)
(11%)	(26%)	(38%)
15%	(9%)	6%
(6%)	2%	(4%)



## Reconciliation of EBITDA

USD mln	4Q14	4Q13	FY14	FY13
Unaudited				
EBITDA	1,600	1,013	7,970	8,260
Depreciation	(623)	(810)	(2,839)	(3,050)
Amortization	(324)	(458)	(1,479)	(1,791)
Impairment loss	(1,051)	(2,906)	(992)	(2,973)
Loss on disposals of non-current assets	(23)	(57)	(74)	(100)
EBIT	(421)	(3,218)	2,586	346
Financial Income and Expenses	(410)	(511)	(1,972)	(2,059)
- including finance income	5	21	54	91
- including finance costs	(415)	(532)	(2,026)	(2,150)
Net foreign exchange gain / (loss) and others	(185)	(265)	(795)	(311)
- including Other non-operating gains / (losses)	139	(194)	(152)	(172)
- including Shares of loss of associates and joint ventures accounted for using the equity method	4	(47)	(38)	(159)
- including Net foreign exchange gain / (losses)	(328)	(24)	(605)	20
EBT	(1,016)	(3,994)	(181)	(2,024)
Income tax expense	(41)	(1,257)	(722)	(2,064)
Profit for the year	(1,057)	(5,251)	(903)	(4,088)
Profit/(loss) for the year attributable to non-controlling interest	(122)	(1,390)	(212)	(1,463)
Profit for the year attributable to the owners of the parent	(935)	(3,861)	(691)	(2,625)
USD mln	FY14	FY13		
Unaudited	F114	F113		
ollaunteu				

7,970

8,020

8,260

1,266

9,526



**EBITDA** 

LTM EBITDA adjusted

Add back provisions related to the 51% sale in Algeria

### Reconciliation of consolidated net debt and OCF

### Reconciliation of consolidated net debt

USD mln	4Q13	3Q14	4Q14
Net debt	22,604	21,736	19,992
Cash and cash equivalents	4,454	5,852	6,342
Long-term and short-term deposits	396	126	109
Gross debt	27,454	27,714	26,443
Interest accrued related to financial liabilities	605	402	410
Fair value adjustment	-	8	29
Unamortised fair value adjustment under acquisition method of accounting	665	-	-
Other unamortised adjustments to financial liabilities (fees, discounts etc.)	29	(104)	(106)
Derivatives not designated as hedges	204	249	259
Derivatives designated as hedges	271	106	89
Total other financial liabilities	29,229	28,375	27,124

### Operating cash flow (EBITDA - CAPEX excl. licenses) reconciliation

USD mln	4Q14	4Q13	FY14	FY13
Unaudited				
Operating cash flow (EBITDA - CAPEX)	399	(669)	4,063	4,262
CAPEX excl. licenses	1,201	1,682	3,907	3,998
EBITDA	1,600	1,013	7,970	8,260
Changes in working capital and other	303	1,789	149	1,403
Net interest paid	(432)	(388)	(2,110)	(2,047)
Income tax paid	(73)	(404)	(730)	(1,265)
Net cash from operating activities	1,398	2,010	5,279	6,351



### Disclaimer

This presentation contains "forward-looking statements", as the phrase is defined in Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. These statements relate to, among other things, the Company's anticipated performance, future market developments and trends, its intended use of proceeds from the Algeria transaction, anticipated interest cost savings, operational and network development and anticipated benefits from network investment, expectations regarding its 4G/LTE agreement with MTS, anticipated benefits from 3G services in Ukraine and 4G/LTE services in Georgia, expectations regarding ongoing investigations of the SEC, the DOJ and the Dutch public prosecutor's office, and the Company's ability to realize its strategic initiatives in the various countries of operation. The forward-looking statements included in this presentation are based on management's best assessment of the Company's strategic and financial position and of future market conditions and trends. These discussions involve risks and uncertainties. The actual outcome may differ materially from these statements as a result of continued volatility in the economies in our markets, unforeseen developments from competition, governmental regulation of the telecommunications industries, general political uncertainties in our markets and/or litigation with third parties. Certain factors that could cause actual results to differ materially from those discussed in any forward-looking statements include the risk factors described in the Company's Annual Report on Form 20-F for the year ended December 31, 2013 filed with the U.S. Securities and Exchange Commission (the "SEC") and other public filings made by the Company with the SEC, which risk factors are incorporated herein by reference. The Company disclaims forward looking statements speak only as of the date hereof, and the obligation to update them or to announce publicly any revision to any of the forward-looking statements contained in this release, or to make corrections to reflect future events or developments.

