# Q3 2016 Results Presentation

Amsterdam – 3 November 2016

**Jean-Yves Charlier – Chief Executive Officer** 

**Andrew Davies – Chief Financial Officer** 



### Disclaimer

This presentation contains "forward-looking statements", as the phrase is defined in Section 27A of the U.S. Securities Act of 1933, as amended, and Section 21E of the U.S. Securities Exchange Act of 1934, as amended. These forward-looking statements may be identified by words such as "may," "will," "expect," "intend," "anticipate," "believe," "estimate," "plan," "project," "could," "should," "would," "continue," "seek," "target," "guidance," "outlook," "if current trends continue," "optimistic," "forecast" and other similar words. Forward-looking statements are not historical facts, and include statements relating to, among other things, the Company's anticipated performance and guidance for 2016, future market developments and trends, expected synergies and timing of completion of the Italy joint venture, including expectations regarding capex and opex benefits; realization of the synergies of the Warid transaction; operational and network development and network investment and the Company's ability to realize its targets and strategic initiatives in the various countries of operation. The forward-looking statements included in this presentation are based on management's best assessment of the Company's strategic and financial position and of future market conditions, trends and other potential developments. These discussions involve risks and uncertainties. The actual outcome may differ materially from these statements as a result of: continued volatility in the economies in our markets; unforeseen developments from competition; governmental regulation of the telecommunications industries; general political uncertainties in our markets; government investigations or other regulatory actions and/or litigation with third parties; failure to complete the Italy joint venture; failure of the expected benefits of the Italy joint venture and the Warid transaction to materialize as expected or at all due to, among other things, the parties' inability to successfully implement integration strategies or otherwise realize the anticipated synergies, and other risks beyond the parties' control and failure to meet expectations regarding various strategic initiatives, including, but not limited to, the performance transformation program and/or changes to the capital structure. Certain other factors that could cause actual results to differ materially from those discussed in any forward-looking statements include the risk factors described in the Company's Annual Report on Form 20-F for the year ended December 31, 2015 filed with the U.S. Securities and Exchange Commission (the "SEC") and other public filings made by the Company with the SEC. The forward-looking statements speak only as of the date hereof, and the Company disclaims any obligation to update them or to announce publicly any revision to any of the forward-looking statements contained in this presentation, or to make corrections to reflect future events or developments.



### Highlights

- Stable Q3 2016 results in line with expectations; operational performance particularly strong in Pakistan and Ukraine
- Mobile data revenue grew 28.0% YoY in Q3 2016
- Strong operating cash flow margin of 24.5% in Q3 2016
- FY 2016 guidance confirmed, albeit at lower end of range for service revenue, underlying EBITDA margin and capex/revenue
- Italy JV cleared by the EC<sup>1</sup> on 1 September and by MISE<sup>1</sup> on 24 October; closing expected shortly
- Strong performance of Wind Italy ahead of transaction closing with Q3 2016 EBITDA growing by 10.9% YoY; integration plan ready for 'day 1'
- First launch of the digital strategy at Wind Italy
- Warid acquisition completed with immediate integration and first synergies realized; strong revenue and EBITDA growth<sup>2</sup> of >44%
- VimpelCom free float nearly doubled to 20.1% after Telenor's sale of a portion of its equity stake
- Strengthened digital leadership and corporate governance with new appointments to the Supervisory Board
- Interim dividend of US 3.5 cents per ADS, expected to be paid by 7 December 2016<sup>3</sup>

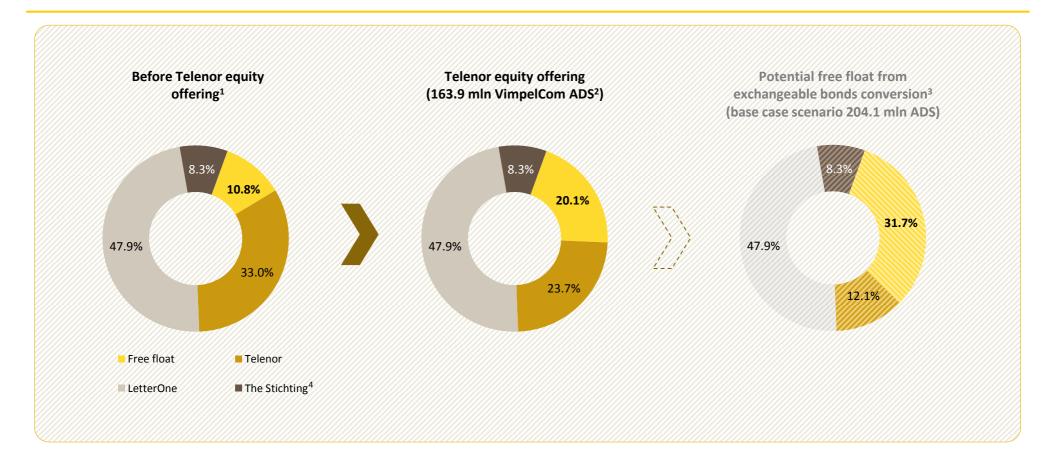


<sup>&</sup>lt;sup>2</sup> Year-on-year growth, including Warid consolidation from Q3 2016



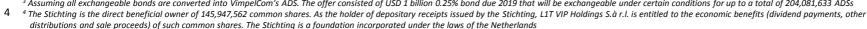
<sup>&</sup>lt;sup>3</sup> The record date for the Company's shareholders entitled to receive the dividends has been set for 18 November 2016

### VimpelCom's free float nearly doubled after Telenor's share sale



<sup>&</sup>lt;sup>1</sup> 21 September 2016

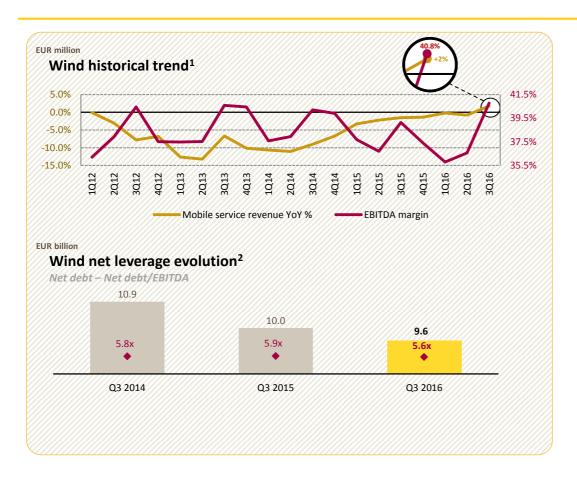
<sup>3</sup> Assuming all exchangeable bonds are converted into VimpelCom's ADS. The offer consisted of USD 1 billion 0.25% bond due 2019 that will be exchangeable under certain conditions for up to a total of 204,081,633 ADSs





<sup>&</sup>lt;sup>2</sup> Including green shoe of 21.4 million VimpelCom ADS closed on 27 September 2016

### Strong performance of Wind ahead of transaction closing



- Strong recent operational performance:
  - Mobile service revenue back to YoY growth of 2% in Q3 2016
  - Q3 2016 EBITDA grew 11% YoY to EUR 473 million, resulting in the highest quarterly EBITDA margin (40.8%) since the acquisition of Wind by VimpelCom
- Financial profile continues to improve



### Italy JV key regulatory conditions completed

### All regulatory authorizations have been successfully obtained 💙





#### September 2016

- On 1 September 2016, the European Commission approved the transaction and remedy package (following binding agreements signed with Iliad in July 2016)
- The remedy package includes:
  - transfer of 2x35MHz 3G & 4G/LTE frequencies for EUR 450 million (with payment phased between 2017 and 2019)
  - sale or co-location of over 8,000 tower sites, part of which were supposed to be decommissioned during JV network consolidation
  - 2G-3G-4G/LTE national roaming agreement at least for 5 years in line with market price
  - an optional network (RAN) sharing agreement covering rural areas

#### October 2016

- On 24 October 2016, MISE<sup>1</sup> approved the transaction
- This approval was:
  - needed to combine the spectrum assets of the two entities
  - required to transfer the spectrum to Iliad (one of the key remedies)
  - ▶ the final regulatory authorization

Completion expected shortly



### Performance Transformation accelerating and on track...

#### **Agile operating model**



- 14%1 net reduction of headcount
- 30%¹ reduction of line managers
- 8%¹ of office space eliminated
- Global Shared Services up and running:
  - ► Yaroslavl (covering Russia)
  - Lviv (covering 7 Eurasia countries)
  - ► Islamabad (covering Pakistan, Bangladesh and HQ)

#### **Procurement**



- Globally managed contract value doubled to 40%<sup>1</sup>
- Fixed rates and invoicing in local currency reduces FOREX exposure

#### **Supply chain**



- 18%¹ reduction in inventory levels
- 7%¹ warehouse space reduction

...contributing opex savings in the first three quarters of 2016 of USD 280 million; LTM capex<sup>2</sup>/revenue at 16.7% in Q3 2016



### Financial highlights Q3 2016

### Service revenue (USD billion)

2.3

+0.6% organic<sup>1</sup> YoY -3.3% reported YoY

### EBITDA margin, underlying<sup>2</sup> (%)

40.6

0.0 p.p. organic<sup>1</sup> YoY -1.1 p.p. reported YoY

### Profit for the period (USD million)

445

Underlying net profit<sup>3</sup>: 3Q16: USD 326 million 3Q15: USD 191 million

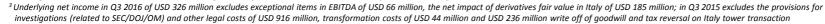
### Capex excl. licenses (USD million)

382

-14.8% reported YoY LTM capex/revenue: 16.7%

- Reported service revenue declined 3% YoY, reaching an inflection point as a result of an improving trend in FOREX
- Service revenue increased 0.6% YoY organically, with strong performance in Pakistan and Ukraine, offset by continued weakness in Algeria
- Mobile data revenue grew 28% YoY
- Underlying EBITDA organic growth 0.6% YoY
- LTM capex/revenue at 16.7%,
- Q3 2016 operating cash flow margin at 24.5% (+1.1 p.p YoY)
- FY16 guidance confirmed at lower end of range

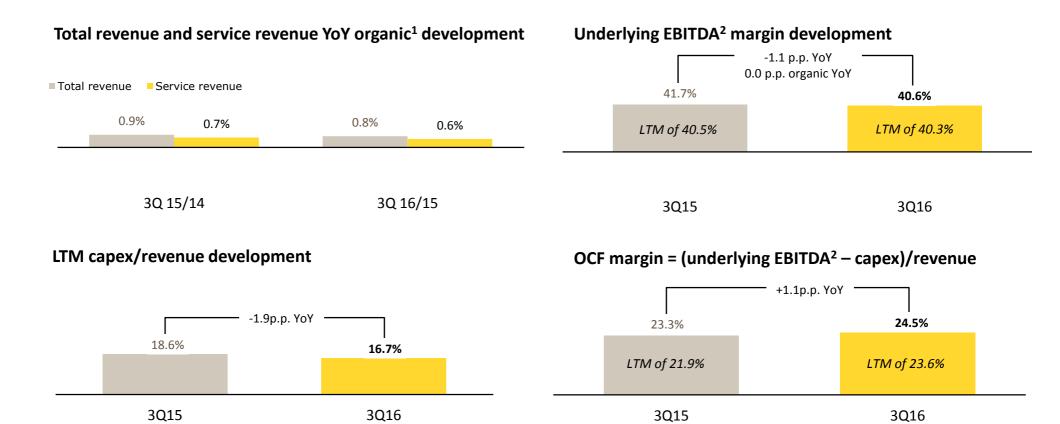
<sup>&</sup>lt;sup>2</sup> Underlying EBITDA excludes: in Q3 2016 USD 66 million as a net effect resulting from transformation costs of USD 71 million and reversal of a provision in Kazakhstan of USD -5 million; in Q3 2015, provisions for investigations (related to SEC/DOJ/OM) and other legal costs of USD 916 million, as well as transformation costs of USD 44 million





<sup>1</sup> Revenue and EBITDA organic growth are non-GAAP financial measures that exclude the effect of foreign currency translation and certain items such as acquisitions (Warid), liquidations, and disposals

### Financial highlights Q3 2016 – YoY trends



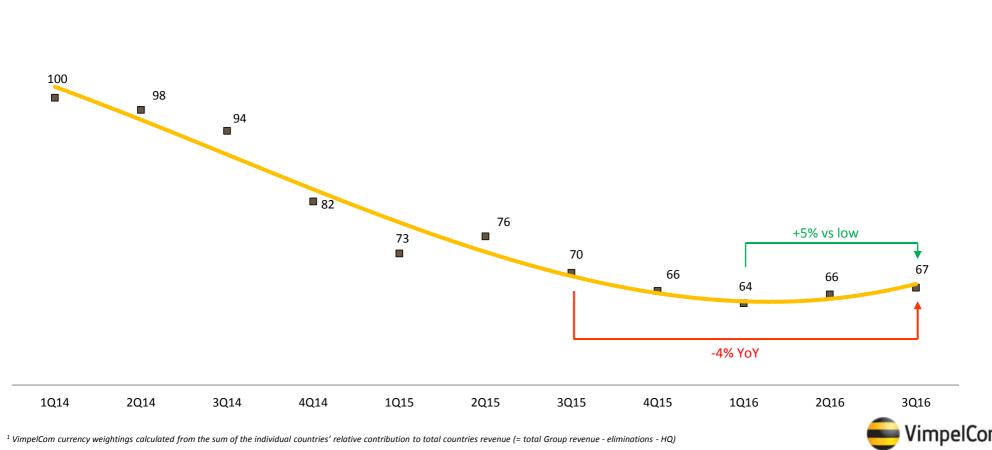


<sup>&</sup>lt;sup>1</sup> Organic revenue change is a non-GAAP financial measure that excludes the effect of foreign currency translation and certain items such as liquidations and disposals

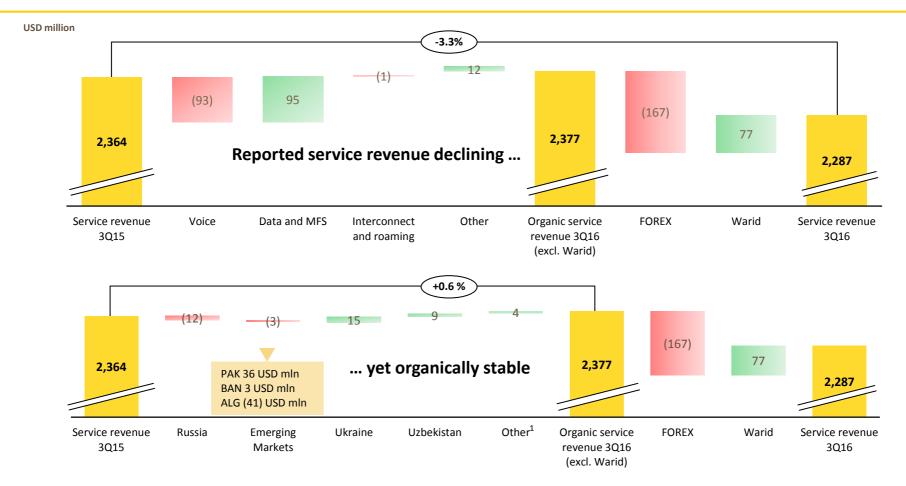
<sup>&</sup>lt;sup>2</sup> Underlying EBITDA excludes: in Q3 2016 USD 66 million as a net effect resulting from transformation costs of USD 71 million and reversal of a provision in Kazakhstan of USD -5 million; in Q3 2015, provisions for investigations (related to SEC/DOJ/OM) and other legal costs of USD 916 million, as well as transformation costs of USD 44 million

### FOREX movements in VimpelCom's footprint: improving trend

VIP coin<sup>1</sup> vs USD

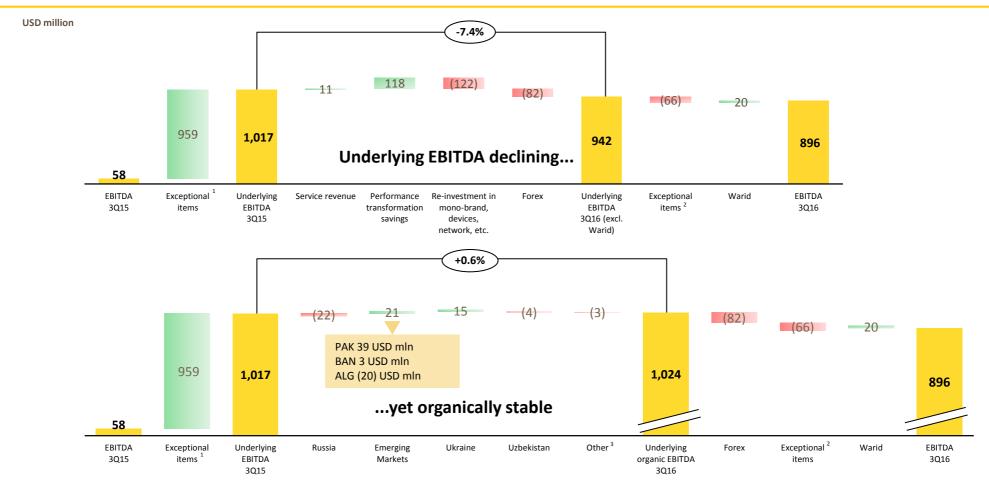


### Q3 2016 service revenue evolution – organically stable





### Q3 2016 EBITDA evolution – organically stable



<sup>1</sup> Exceptional items in Q3 2015 consist of provisions for investigations (related to SEC/DOJ/OM) and other legal costs of USD 916 million, as well as transformation costs of USD 44 million



<sup>12 &</sup>lt;sup>2</sup> Exceptional items in Q3 2016 consists of USD 66 million as a net effect of transformation costs resulting from USD 71 million and reversal of a provision in Kazakhstan of USD -5 million

<sup>&</sup>lt;sup>3</sup> Other consists of operations in Kazakhstan, Kyrgyzstan, Georgia, Armenia, Tajikistan and HQ costs and Intercompany eliminations

### Q3 2016 Income statement

Note: Q3 2016 numbers include Warid financials								
USD million	Q3 2016	Q3 2015	YoY					
Revenue	2,372	2,442	(3%)					
EBITDA reported	896	58	n.m.					
D&A and other	(490)	(538)	(9%)					
EBIT	406	(480)	n.m.					
Net financial expenses	(210)	(188)	12%					
FOREX and Other	(10)	(166)	(94%)					
Profit before tax	186	(834)	n.m.					
Tax	(114)	(13)	n.m.					
Profit from continuing operations	72	(847)	n.m.					
Profit / (loss) from discontinued operations	421	(123)	n.m					
Non-controlling interest	(48)	(35)	n.m.					
Profit for the period	445	(1,005)	n.m.					

Q3 2015 EBITDA mainly impacted by USD 916 million charges for investigations (USD 900 million) and other legal costs (USD 16 million)

decrease due to local currencies depreciation and Q3 2015 higher depreciation in Pakistan, due to the equipment swap

increased due to USD 1.2 billion of GTH bonds issued in April 2016 and interest expenses as a result of Warid acquisition on 1 July 2016

most of the functional currencies, including RUB, appreciated during Q3 2016

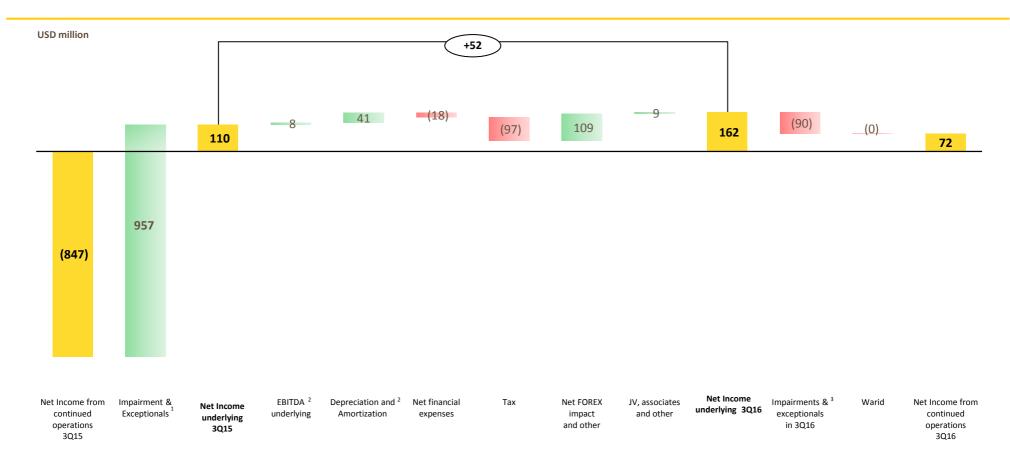
change in the tax regime in Uzbekistan; the YoY increase is also a result of the reversals of USD 70 million of deferred tax provisions in respect of withholding taxes in Q3 2015

 ${\tt Q3~2015}\colon {\tt USD~236~million~one-off~charge~arising~from~the~treatment~of~the~Italian~towers~transaction}$ 

 ${\tt Q3}$  2016: one-off derivatives net gain, after taxes, of USD 185 million, due to fair value adjustment



### Q3 2016 net income from continued operations



 $<sup>^{1}</sup>$  In 3Q 2015, exceptional items include USD 959 million above EBITDA and USD (3) million in impairment

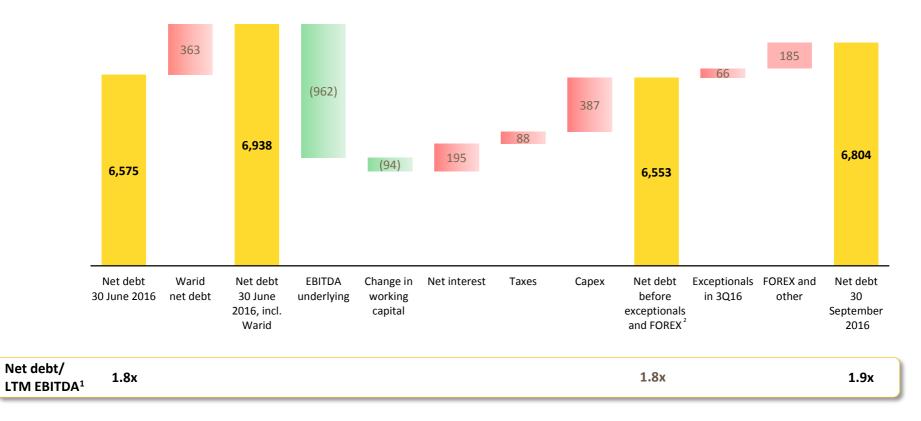


<sup>&</sup>lt;sup>2</sup> On an organic basis

<sup>14 &</sup>lt;sup>3</sup> In 3Q 2016, exceptional items include USD 66 million above EBITDA, USD 3 million in impairments and USD 21 million in other

### Q3 2016 net debt evolution

**USD** million



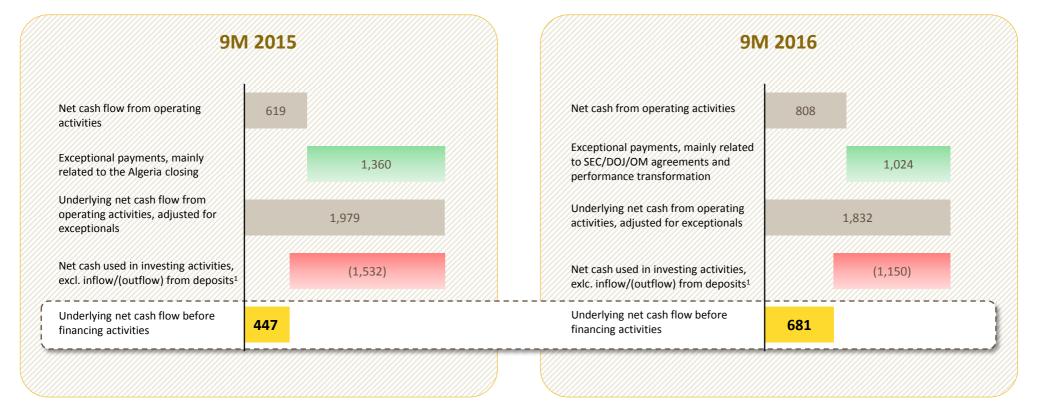
 $<sup>^{1}</sup>$  Underlying LTM EBITDA, which excludes USD 310 million related to performance transformations costs and other performance transformations.



<sup>15 &</sup>lt;sup>2</sup> In Q3 2016, Performance Transformation costs of USD 66 million

### Strong improvement in cash flow

#### Net cash flow from continued operations before financing activities

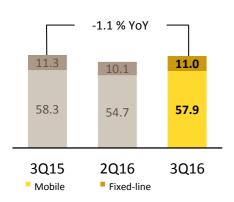




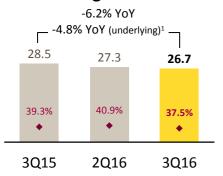
### Russia: challenging environment, increasing competition

LCCY BILLION, UNLESS STATED OTHERWISE

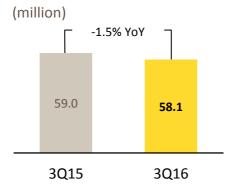
#### Service revenue

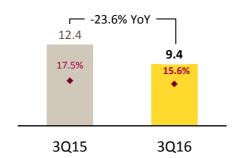


# EBITDA and EBITDA margin



#### **Mobile customers**





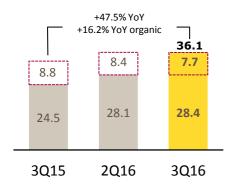
- Senior international management team with experienced CEO and CFO in place
- Total service revenue decreased due to challenging environment in mobile and fixed
- Mobile data revenue grew 21% YoY
- Underlying EBITDA decreased 4.8% and margin decreased YoY by 1.3p.p. to 38.1%, due to increased interconnect costs
- NPS relative ranking continuing to improve, reaching #1 position among main 3 operators
- Capex decreased mainly driven by phasing and capital efficiency
- LTM Q3 2016 OCF margin of 22%



### Pakistan: continued double digit growth, integration on track

PKR BILLION, UNLESS STATED OTHERWISE

#### Mobile service revenue



+44.8% YoY +24.5% YoY organic

1.6

12.0

40.2%

**2Q16** 

**EBITDA** and

1.9

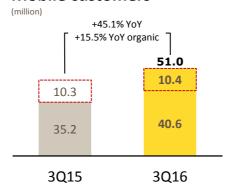
10.6

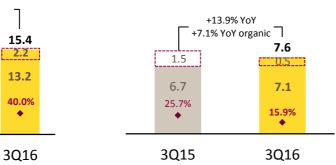
41.0%

3Q15

**EBITDA** margin

#### **Mobile customers**





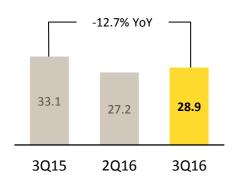
- Mobilink and Warid integration is well on track:
  - Merger petition filed with Islamabad High Court early October, legal merger expected in Q1 2017
  - On-net products between Mobilink and Warid launched
  - Cross 3G and 4G/LTE network offering and distribution consolidation well on track
  - ► First synergies of ~PKR 500 million (~USD 5 million) already realized from site sharing and marketing costs optimization
- Double digit revenue growth, supported by all revenue streams, resulting in revenue market share gain
- Mobile data revenue organic growth of 71% YoY; MFS revenue growth of 42% YoY
- Underlying EBITDA margin<sup>1</sup> of merged entity, excluding integration costs of 42%, LTM Q3 2016 OCF margin of 27%



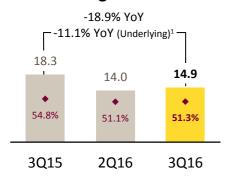
### Algeria: continued pressure on results

DZD BILLION, UNLESS STATED OTHERWISE

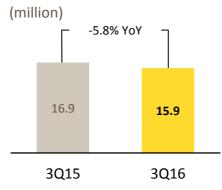
#### Mobile service revenue

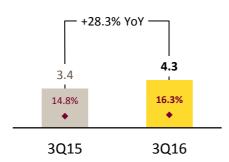


# EBITDA and EBITDA margin



#### **Mobile customers**





- Regulatory environment continuous to improve:
  Djezzy's Significant Market Player status lifted
- Commercial overhaul, actions taken:
  - 4G/LTE launch with objective to operate the leading network in the country (expected coverage of 20 wilayas<sup>2</sup> by YE2016) to win back high-value customers
  - Data-centric pricing with simple offers launched in late
    October
- Service revenue continued to decrease YoY due to sub-optimal commercial decisions taken in early 2016
- Continued strong data revenue growth of 73% YoY
- EBITDA margin continued to be above 50%, as a result of Performance Transformation program, LTM Q3 2016 OCF margin of 39%
- Gross dividends of USD 128 million, 48% of FY2015 net income, distributed in Q3 2016



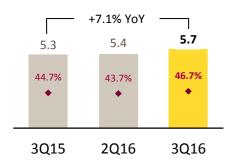
### Bangladesh: continued strong EBITDA margin

**BDT BILLION, UNLESS STATED OTHERWISE** 

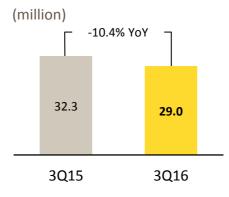
#### Service revenue

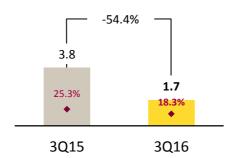


# EBITDA and EBITDA margin



#### **Mobile customers**





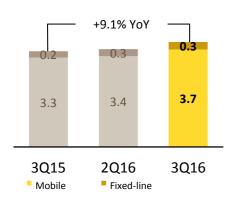
- Service revenue increased 2% YoY notwithstanding:
  - Aggressive price competition
  - Additional supplementary duties introduced in H1 2016
  - Customers disconnections and market slowdown due to SIM re-verification
  - Gap in 3G network coverage versus market leader
- Sustained strong growth in date revenue of 45% YoY
- Excluding the SIM re-verification impact of 3.8 million SIM blocking, the customer base in 3Q16 would have increased by 1% YoY
- Strong EBITDA margin of 47%, benefiting from revenue increase and Performance Transformation
- 3G coverage reached 54% of population; Banglalink continues to expand the network coverage
- LTM Q3 2016 OCF margin of 29%



### Ukraine: strong results

**UAH BILLION, UNLESS STATED OTHERWISE** 

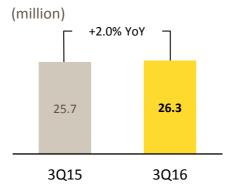
#### Service revenue

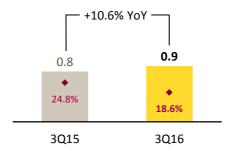


# EBITDA and EBITDA margin



#### **Mobile customers**





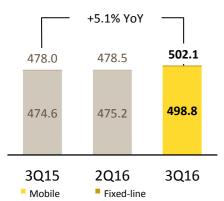
- Clear market leader with > 45% market share
- Customer base growing YoY, for the first time since Q2 2015
- Service revenue increased 9% YoY, driven by successful commercial activities
- Mobile data revenue grew 62% YoY as a result of continued 3G roll-out
- Kyivstar 3G coverage reached 52% of population, from 35% at year-end 2015
- Strong EBITDA margin at 55%, mainly driven by revenue growth and lower interconnect costs due to MTR reductions
- LTM Q3 2016 OCF margin of 34%
- Re-instated regular dividend payments to HQ



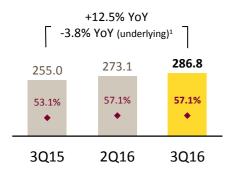
### Uzbekistan: solid growth in service revenue

UZS BILLION, UNLESS STATED OTHERWISE

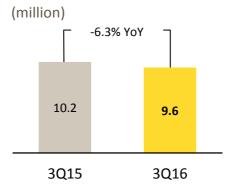
#### Service revenue

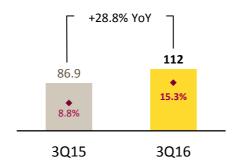


#### **EBITDA** and **EBITDA** margin



#### Mobile customers





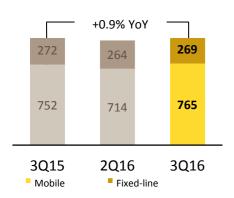
- Mobile service revenue grew 5% YoY, despite decrease in customer base due to increased competition
- Mobile data revenue grew 7% YoY
- Clear leader in NPS
- Underlying EBITDA decreased 3.8%. The decrease was mainly due to the increased customer tax, impacting EBITDA margin negatively by 4.3p.p. YoY
- High LTM Q3 2016 OCF margin of 45%
- Structural approach to start cash upstreaming



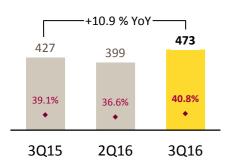
### Italy: mobile service revenue back to growth

**EUR MILLION, UNLESS STATED OTHERWISE** 

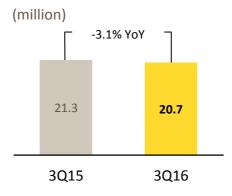
#### Service revenue

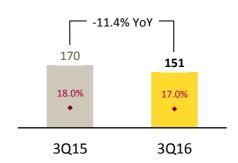


# EBITDA and EBITDA margin



#### **Mobile customers**



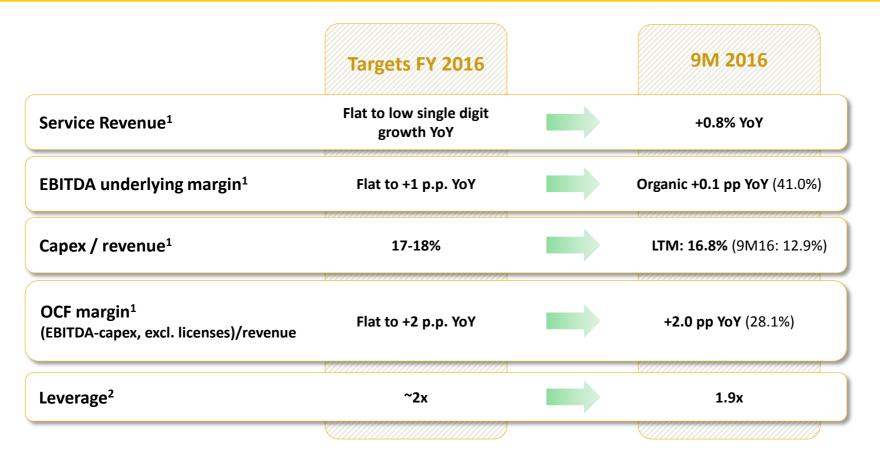


- Mobile service revenue back to YoY growth of 1.8% after 20 quarters of decline, supported by market improvement
  - Strong double digit growth in mobile data revenue of 18.4%
    YoY
  - Mobile ARPU increase of 4.4% YoY
- Signs of recovery in the fixed segment:
  - Service revenue decrease of 1.3% YoY only
  - Fixed broadband customer base growth of 3.0% YoY
- EBITDA YoY double digit growth (11% to EUR 473 mln) and highest EBITDA margin of 40.8% since 2011<sup>1</sup>
- Operating cash flow<sup>2</sup> in Q3 2016 at EUR 322 million (+25% YoY) with OCF/total revenue margin growing by 4.2 p.p. to 27.8%
- 4G/LTE population coverage at 68%
- Leading in NPS
- Equity accounting of Italy JV will start after completion



<sup>&</sup>lt;sup>1</sup> For the historical calculation of EBITDA margin, Q3 2014 and Q4 2014 EBITDA margin have been normalized for the impact of approximately EUR 50 million related to settlements accounted in Q3 2014 but commercially related to Q4 2014

# FY 2016 guidance confirmed - at lower end of range for service revenue, underlying EBITDA margin and capex/revenue

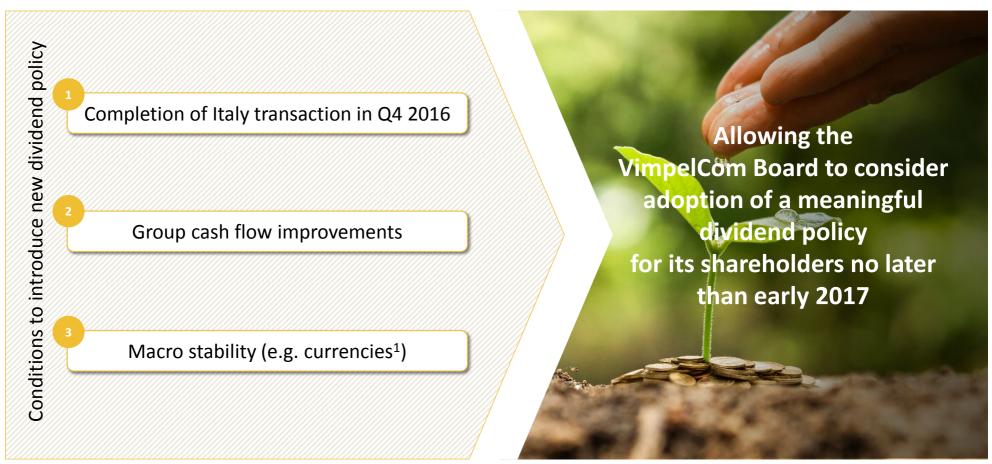


<sup>&</sup>lt;sup>1</sup> All targets, except leverage are calculated at constant currency. Targets for 2016 assume no major regulatory changes, no change to the asset portfolio and no major macro-economic changes; targets are also adjusted for Italy classified as asset held for sale; EBITDA margin excludes exceptional items such as impairment charges, restructuring charges, litigation and settlements, impact of M&A transactions and related accounting and other one-off charges and transformation costs



<sup>&</sup>lt;sup>2</sup> Leverage target 2016 on assumed FOREX for 2016 (all currencies, e.g. ruble/US dollar of 70). Leverage target 2016 assumes closing of Italy JV and Pakistan transaction

### Paving the way to a meaningful dividend policy





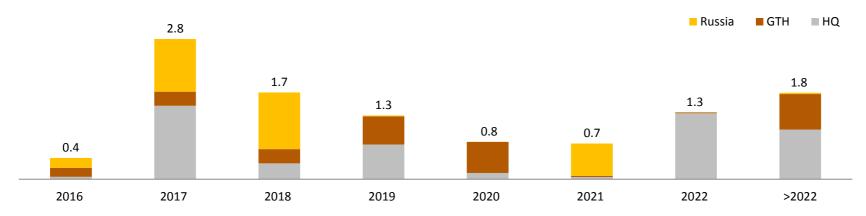
# Appendix



### Group debt maturity schedule

As at 30 September 2016, in USD billion

#### **Group debt maturity schedule**



#### Group debt maturity schedule by currency<sup>1</sup>

	2016	2017	2018	2019	2020	2021	2022	>2022	
USD	0.1	1.5	0.7	1.1	0.8	0.7	1.3	1.8	72%
RUB	0.2	1.0	0.8	0.0	0.0	0.0	0.0	0.0	20%
Other	0.2	0.2	0.2	0.2	0.0	0.0	0.0	0.0	8%



# Debt by entity

As at 30 September 2016, USD million

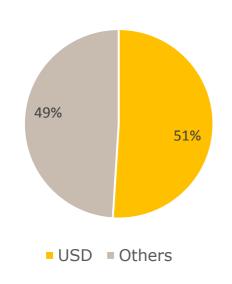
Outstanding debt		Type of debt/lender				
Entity	Bonds	Loans	Vendor Financing	Other	Total	
VimpelCom Holdings B.V.	3,373				3,373	
VimpelCom Amsterdam B.V.		1,000	648		1,648	
PJSC VimpelCom	1,784	1,163	82	53	3,082	
GTH Finance B.V.	1,200				1,200	
Pakistan Mobile Communications Ltd.	67	302			370	
Warid Telecom Ltd.		360			360	
Banglalink Digital Communications Ltd.	300	6			306	
Omnium Telecom Algeria S.p.A.		456			456	
Others			8	1	9	
Total	6,724	3,288	739	54	10,804	



## Liquidity analysis

As at 30 September 2016

#### Group Cash breakdown by currency (USD 4.0bn)



#### **Unused RCF headroom:**

VimpelCom - syndicate	USD 1.8 billion
PJSC VimpelCom - Sberbank	RUB 15 billion (USD 0.2 billion)

#### **Unused VF/CF headroom:**

VimpelCom - CDB	RMB 0.7 billion (USD 0.1 billion)
Algeria - syndicate	DZD 32 billion (USD 0.3 billion)
Pakistan - syndicate	PKR 11 billion (USD 0.1 billion)



### Rates of functional currencies to USD

	Average rates				Average rates			Closing rates		
	3Q16	3Q15	YoY	FY16 Targets	9M16	9M15	YoY	3Q16	2Q16	QoQ
Russian Ruble	64.62	62.98	2.6%	70.00	68.37	59.28	15.3%	63.16	64.26	-1.7%
Euro	0.90	0.90	-0.4%	0.88	0.90	0.90	-0.2%	0.89	0.90	-1.1%
Algerian Dinar	109.77	102.93	6.6%	100.00	109.05	98.19	11.1%	109.62	110.31	-0.6%
Pakistan Rupee	104.67	102.85	1.8%	105.00	104.70	102.03	2.6%	104.46	104.75	-0.3%
Bangladeshi Taka	78.32	77.78	0.7%	79.00	78.38	77.80	0.7%	78.38	78.33	0.1%
Ukrainian Hryvnia	25.38	21.72	16.8%	25.00	25.43	21.49	18.4%	25.91	24.85	4.3%
Kazakhstani Tenge	341.34	216.92	57.4%	350.00	344.00	195.90	75.6%	334.93	338.87	-1.2%
Uzbekistan Som	2,976.81	2,586.5	15.1%	2840.00	2,910.7	2,520.4	15.5%	3,010.20	2,943.5	2.3%
Armenian Dram	475.38	479.30	-0.8%	480.00	480.99	477.59	0.7%	474.46	476.68	-0.5%
Kyrgystani Som	68.22	64.20	6.3%	70.00	70.26	61.86	13.6%	67.93	67.49	0.7%
Georgian Lari	2.32	2.32	-0.1%	2.25	2.32	2.23	4.3%	2.33	2.34	-0.5%

Note: functional currency in Tajikistan is USD



#### **Further information**

#### **Investor Relations**

Claude Debussylaan 88 1082 MD Amsterdam The Netherlands

T: +31 20 79 77 234 E: ir@vimpelcom.com

Visit our website **www.vimpelcom.com** 

